

# COVER SHEET

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S.E.C. Registration Number

A P O L L O G L O B A L C A P I T A L ,  
 I N C . ( F O R M E R L Y , Y E H E Y !  
 C O R P O R A T I O N )

(Company's Full Name)

U N I T 5 0 4 G A L L E R I A  
 C O R P O R A T E C E N T E R , E D S A  
 C O R N E R O R T I G A S , B R G Y .  
 U G O N G N O R T E , Q U E Z O N C I T Y  
 1 1 1 0

(Business Address : No. Street/City/Province)

**ATTY. KRISTINA JOYCE C. CARO-GANGAN**

Contact Person

**8888-0999**

Company Telephone  
Number

1 2

*Month*

3 1

*Day*

Fiscal Year

**SEC Form I-ACGR**

FORM TYPE

*Month Day*

Annual Meeting

Secondary License Type, If Applicable

Dept. Requiring this Doc.

Amended Articles Number/Section

Total No. of Stockholders

Total Amount of Borrowings

Domestic

Foreign

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To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

Remarks = pls. Use black ink for scanning purposes



## SEC FORM – I-ACGR

### INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1. For the fiscal year ended: 31 December 2020
2. SEC Identification Number: A1998-06865 3. BIR Tax Identification No.: 005-301-677
4. Exact name of issuer as specified in its charter: APOLLO GLOBAL CAPITAL, INC. (Formerly: YEHEY! CORPORATION)
5. Metro Manila, Philippines  
Province, Country or other jurisdiction of  
incorporation or organization
6.  (SEC Use Only)  
Industry Classification Code:
7. Unit 504, Galleria Corporate Center, EDSA corner  
Ortigas Ave., Brgy. Ugong Norte, Quezon City.  
Address of principal office
- 1110  
Postal Code
8. (632) 8532 8654  
Issuer's telephone number, including area code
9. N/A  
Former name, former address, and former fiscal year, if changed since last report.

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT			
	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<b>The Board's Governance Responsibilities</b>			
<b>Principle 1:</b> The company should be headed by a competent, working board to foster the long- term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the long- term best interests of its shareholders and other stakeholders.			
<b>Recommendation 1.1</b>			
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	Compliant	<u>2020 Annual Report</u> <b>Item IX: Directors and Executive Officers of the Issuer:</b> <b>Page 16-18</b>	
2. Board has an appropriate mix of competence and expertise.	Compliant	<a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a>	
3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	Compliant		
<b>Recommendation 1.2</b>			
1. Board is composed of a majority of non-executive directors.	Compliant	Out of the 11 Directors of the Corporation, 3 hold executive positions, the President, the Chief Financial Officer (CFO), and the Treasurer.  <u>2020 Annual Report</u> <b>Item IX: Directors and Executive Officers of the Issuer:</b> <b>Page 16-18</b>	

		<a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a>	
<b>Recommendation 1.3</b>			
1. Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.	Non-Compliant		The Company is in the process of establishing a Board Charter.
2. Company has an orientation program for first time directors.	Non-Compliant		The Company does not have a formal orientation program for directors but ensures that directors are well apprised of the business or operations of the Company and their rights and responsibilities as directors of the Company.
3. Company has relevant annual continuing training for all directors.	Non-Compliant		The directors of the Company undertake to undergo their annual continuing training for 2021.
<b>Recommendation 1.4</b>			
1. Board has a policy on board diversity.	Non-Compliant		10 out of the 11 Directors of the Corporation are men.  The Company is in the process of establishing a policy for board diversity.
<b>Optional: Recommendation 1.4</b>			
1. Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.			
<b>Recommendation 1.5</b>			

1. Board is assisted by a Corporate Secretary.	Compliant	<u>2020 Annual Report</u> <b>Item IX: Directors and Executive Officers of the Issuer:</b> <b>Page 16-18</b>		
2. Corporate Secretary is a separate individual from the Compliance Officer.	Compliant			
3. Corporate Secretary is not a member of the Board of Directors.	Compliant		<a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a>  The Corporate Secretary of the Corporation is Atty. Kristina Joyce C. Caro-Gañgan. She is not a member of the Board of Directors.  The Compliance Officer of the Corporation is Mr. Lucky Uy.	
4. Corporate Secretary attends training/s on corporate governance.	Compliant		The Corporate Secretary attended a Corporate Governance Seminar on September 8 and 9, 2020 and is scheduled to attend a corporate governance training for 2021.	
<b>Optional: Recommendation 1.5</b>				
1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.				
<b>Recommendation 1.6</b>				
1. Board is assisted by a Compliance Officer.	Compliant	<u>2020 Annual Report</u>		

2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.	Compliant	<p><b>Item IX: Directors and Executive Officers of the Issuer: Page 16-18</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p>	
3. Compliance Officer is not a member of the board.	Compliant	<p>Mr. Uy has a rank of SVP and is not a Director of the Company.</p> <p>Mr. Uy was appointed as Compliance Officer because of his knowledge and expertise in the laws, rules, regulations, and regulatory requirements the Company is subject to.</p>	
4. Compliance Officer attends training/s on corporate governance.	Non-Compliant		Mr. Uy undertakes to undergo his annual continuing training for 2021.

**Principle 2:** The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.

**Recommendation 2.1**

1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors: Page 2-4</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
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**Recommendation 2.2**

1. Board oversees the development, review and approval of the company's business objectives and strategy.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors: Page 2-4</b>	
2. Board oversees and monitors the implementation of the company's business objectives and strategy.	Compliant	<a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>  The Company reviews the business objectives and strategy of the Company, as needed.	

**Supplement to Recommendation 2.2**

1. Board has a clearly defined and updated vision, mission and core values.	Non-Compliant		The Company is in the process of establishing its vision, mission and core values.
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<p>2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.</p>	<p>Compliant</p>	<p>The guiding framework for the Board is as follows:</p> <ol style="list-style-type: none"> <li>1. The Board sets the Company's direction, goals and objectives at the start of the year.</li> <li>2. Senior management is tasked to disseminate and implement strategic initiatives formulated by the Board.</li> <li>3. The Board regularly monitors Management performance on a periodic basis.</li> </ol>	
<b>Recommendation 2.3</b>			
<p>1. Board is headed by a competent and qualified Chairperson.</p>	<p>Compliant</p>	<p>The Company's Chairperson is Mr. Salvador Araneta Santos-Ocampo.</p> <p><u>2020 Annual Report</u>  <b>Item IX: Directors and Executive Officers of the Issuer:</b>  <b>Page 16-18</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p>	
<b>Recommendation 2.4</b>			
<p>1. Board ensures and adopts an effective succession planning</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u></p>	



program for directors, key officers and management.		<b>Part II (A) Board of Directors: Page 2-4</b>	
2. Board adopts a policy on the retirement for directors and key officers.	Non-Compliant	<a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	The Company is in the process of establishing a policy on the retirement for directors and key officers.  The Company's retirement policy for officers/employees is compliant with existing laws.
<b>Recommendation 2.5</b>			
1. Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (B) Compensation and Remuneration Committee: Page 9</b>	
2. Board adopts a policy specifying the relationship between remuneration and performance.	Compliant		
3. Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant	<a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
<b>Optional: Recommendation 2.5</b>			
1. Board approves the remuneration of senior executives.			
2. Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses.			
<b>Recommendation 2.6</b>			

<p>1. Board has a formal and transparent board nomination and election policy.</p>	<p>Non-Compliant</p>		<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Nomination Committee: Page 8-9</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>While the Board has yet to adopt a formal nomination and election policy, it ensures that nomination and election are in accordance with laws and regulations.</p>
<p>2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.</p>	<p>Non-Compliant</p>		<p>While the Board has yet to adopt a formal nomination and election policy, it endeavors to ensure that nomination and election is in accordance with laws and regulations.</p>
<p>3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.</p>	<p>Non-Compliant</p>		<p>While the Board has yet to adopt a formal nomination and election policy, it endeavors to ensure that nomination and election is in accordance with laws and regulations.</p>
<p>4. Board nomination and election policy includes how the board shortlists candidates.</p>	<p>Non-Compliant</p>		<p>While the Board has yet to adopt a formal nomination and election policy, it endeavors to ensure that nomination and election is in accordance with laws and regulations.</p>
<p>5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination,</p>	<p>Non-Compliant</p>		<p>While the Board has yet to adopt a formal nomination and election policy, it endeavors to ensure that nomination and election is in</p>

election or replacement of a director.			accordance with laws and regulations.
6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	Non-Compliant		While the Board has yet to adopt a formal nomination and election policy, it endeavors to ensure that nomination and election is in accordance with laws and regulations.
<b>Optional: Recommendation to 2.6</b>			
1. Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.			
<b>Recommendation 2.7</b>			
1. Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors: Page 2-4</b> <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	Compliant		
3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.	Compliant	<u>Material Related Party Transactions Policy</u> <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2019/12/Apollo-Material-RPT-Policy.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2019/12/Apollo-Material-RPT-Policy.pdf</a>	
<b>Supplement to Recommendations 2.7</b>			

<p>1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.</p>	<p>Compliant</p>	<p><u>Material Related Party Transactions Policy</u>  <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2019/12/Apollo-Material-RPT-Policy.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2019/12/Apollo-Material-RPT-Policy.pdf</a></p>	
<p>2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.</p>	<p>Compliant</p>	<p><u>Material Related Party Transactions Policy</u>  <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2019/12/Apollo-Material-RPT-Policy.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2019/12/Apollo-Material-RPT-Policy.pdf</a></p>	
<b>Recommendation 2.8</b>			
<p>1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (E) Chief Executive Officer: Page 12</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Management Team of the Company consists of the following:</p>	

		<ol style="list-style-type: none"> <li>1. President – Mr. Vittorio P. Lim</li> <li>2. Chief Operating Officer – Mr. Gary Olivar</li> <li>3. Compliance Officer – Mr. Lucky Uy</li> <li>4. Chief Financial Officer – Mr. Christopher Go</li> <li>5. Treasurer – Mr. Edwin Lim</li> </ol> <p>The Board believes that the audit and risk functions can properly be fulfilled by the Risk Committee and the Audit Committee, which are Board Committees.</p>	
2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (E) Chief Executive Officer: Page 12</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Board reviews the assessment process, as needed.</p>	
<b>Recommendation 2.9</b>			
1. Board establishes an effective performance management framework that ensures that Management's performance is at	Non-Compliant		The Company is in the process of establishing an effective performance management framework that ensures that Management's performance is at

par with the standards set by the Board and Senior Management.			par with the standards set by the Board and Senior Management.
2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.	Non-Compliant		The Company is in the process of establishing an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.
<b>Recommendation 2.10</b>			
1. Board oversees that an appropriate internal control system is in place.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors:</b> <b>Page 2-4</b>	
2. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.	Compliant	<a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
3. Board approves the Internal Audit Charter.	Non-Compliant		The Company is in the process of establishing its Internal Audit Charter.
<b>Recommendation 2.11</b>			
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Non-Compliant		The Company is in the process of establishing a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.
2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the	Non-Compliant		The Company is in the process of establishing a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.

effectiveness of risk management strategies.			
<b>Recommendation 2.12</b>			
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Non-Compliant		The Company is in the process of establishing a Board Charter.
2. Board Charter serves as a guide to the directors in the performance of their functions.	Non-Compliant		The Company is in the process of establishing a Board Charter.
3. Board Charter is publicly available and posted on the company's website.	Non-Compliant		The Company is in the process of establishing a Board Charter.
<b>Additional Recommendation to Principle 2</b>			
1. Board has a clear insider trading policy.	Compliant	<u>Code of Business Conduct and Ethics</u> <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a>	
<b>Optional: Principle 2</b>			
1. Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is conducted at arm's length basis and at market rates.			
2. Company discloses the types of decision requiring board of directors' approval.			

**Principle 3:** Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

**Recommendation 3.1**

<p>1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Board Committees: Page 8-13</b>   <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
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**Recommendation 3.2**

<p>1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Audit Committee: Page 10-12</b>   <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>   <u>Revised Manual of Corporate Governance</u>  <b>Part II (G) External Auditor: Page 16</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
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		<p>lo-Amended-Manual-on-Corp.-Governance.pdf</p> <p>"The External Auditor shall be selected and appointed by the stockholders during the annual stockholders' meetings, upon recommendation of the Audit Committee."</p>	
<p>2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.</p>	<p>Non-Compliant</p>		<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Audit Committee: Page 10-12</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p><u>2020 Annual Report</u>  <b>Item IX: Directors and Executive Officers of the Issuer: Page 16-18</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p> <p>The Audit Committee of the Company is composed of at least three (3) members of the Board, one (1) of whom shall be an independent director and shall be the Chairman thereof, as required by the Revised Manual of Corporate Governance.</p>

			The Company has determined that the Audit Committee is composed of members which sufficiently ensures its independent judgment.
3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	<p><u>2020 Annual Report</u>  <b>Item IX: Directors and Executive Officers of the Issuer: Page 16-18</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p>	
4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	<p><u>2020 General Information Sheet</u>  <b>Directors / Officers: Page 4</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/01/Apollo-GIS-2020_for-PSE.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/01/Apollo-GIS-2020_for-PSE.pdf</a></p>	
<b>Supplement to Recommendation 3.2</b>			
1. Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Audit Committee: Page 10-12</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	

		The Company has not engaged an external auditor to conduct non-audit services.	
2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.	Non-Compliant		The President is a member of the Audit Committee.
<b>Optional: Recommendation 3.2</b>			
1. Audit Committee meet at least four times during the year.			
2. Audit Committee approves the appointment and removal of the internal auditor.			
<b>Recommendation 3.3</b>			
1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Non-Compliant		<p>The Company has a Nomination and Remuneration Committee, which performs functions otherwise performed by a Corporate Governance Committee.</p> <p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Board Committees: Page 8-13</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>
2. Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.	Non-Compliant		The Company has a Nomination and Remuneration Committee, which performs functions otherwise performed by a Corporate Governance Committee.

			<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Board Committees: Page 8-13</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>
3. Chairman of the Corporate Governance Committee is an independent director.	Non-Compliant		<p>The Company has a Nomination and Remuneration Committee, which performs functions otherwise performed by a Corporate Governance Committee.</p> <p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Board Committees: Page 8-13</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>
<b>Optional: Recommendation 3.3.</b>			
1. Corporate Governance Committee meet at least twice during the year.			
<b>Recommendation 3.4</b>			
1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	Compliant		<p>The Company has a Risk Committee, which shall perform the functions of the BROC.</p> <p><u>Revised Manual of Corporate Governance</u></p>

			<p><b>Part II (B) Board Committees: Page 8-13</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Risk Committee of the Company is composed of at least three (3) members of the Board, one (1) of whom shall be an independent director and shall be the Chairman thereof, as required by the Revised Manual of Corporate Governance.</p>
<p>2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.</p>	<p>Non-Compliant</p>		<p>The Company has a Risk Committee, which shall perform the functions of the BROC.</p> <p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part II (B) Board Committees: Page 8-13</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Risk Committee of the Company is composed of at least three (3) members of the Board, one (1) of whom shall be an independent director and shall be</p>

			the Chairman thereof, as required by the Revised Manual of Corporate Governance.
3. The Chairman of the BROC is not the Chairman of the Board or of any other committee.	Compliant	<u>2020 General Information Sheet</u> <b>Directors / Officers: Page 4</b> <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/01/Apollo-GIS-2020_for-PSE.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/01/Apollo-GIS-2020_for-PSE.pdf</a>	
4. At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant		The Company has determined that at least one member of the Risk Committee has relevant thorough knowledge and experience on risk and risk management.
<b>Recommendation 3.5</b>			
1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.	Non-Compliant		The functions of the RPT Committee are currently being performed by the Board.  The Board will establish an RPT Committee as and when it determines the necessity for it given the volume of the transactions, including related party transactions, entered into by the company.
2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.	Non-Compliant		The functions of the RPT Committee are currently being performed by the Board.  The Board will establish an RPT Committee as and when it determines the necessity for it given the volume of the transactions,

			including related party transactions, entered into by the company.
<b>Recommendation 3.6</b>			
1. All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.	Non-Compliant		The Company is in the process of establishing charters for its committees although the Revised Corporate Governance Manual adequately provides for the qualifications, membership, and scope of functions of the board committees.
2. Committee Charters provide standards for evaluating the performance of the Committees.	Non-Compliant		The Company is in the process of establishing charters for its committees.
3. Committee Charters were fully disclosed on the company's website.	Non-Compliant		The Company is in the process of establishing charters for its committees.

**Principle 4:** To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

**Recommendation 4.1**

<p>1. The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.</p>	<p>Compliant</p>	<p>Below is the summary of the list of meetings for the Company for 2020, all of which were attended by all or 100% of the Board of Directors:</p> <ul style="list-style-type: none"> <li>a. 7 January 2020</li> <li>b. 7 April 2020</li> <li>c. 2 June 2020</li> <li>d. 17 August 2020</li> <li>e. 9 September 2020</li> <li>f. 2 October 2020</li> <li>g. 4 December 2020</li> </ul>	
<p>2. The directors review meeting materials for all Board and Committee meetings.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (C) Management: Page 13</b>   <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (C) Management: Page 13</b></p>	



		<a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
<b>Recommendation 4.2</b>			
1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.	Compliant	None of the Directors concurrently serve in more than 5 listed companies.	
<b>Recommendation 4.3</b>			
1. The directors notify the company's board before accepting a directorship in another company.	Compliant	While there is no formal policy, as a matter of practice, the directors notify the Board before accepting a directorship in another company.	
<b>Optional: Principle 4</b>			
1. Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.			
2. Company schedules board of directors' meetings before the start of the financial year.			
3.			
4. Board of directors meet at least six times during the year.			

5. Company requires as minimum quorum of at least 2/3 for board decisions.			
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**Principle 5:** The board should endeavor to exercise an objective and independent judgment on all corporate affairs

**Recommendation 5.1**

<p>1. The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.</p>	<p>Non-Compliant</p>		<p><u>2020 Annual Report</u></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p> <p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part II (A) Board of Directors: Page 4-5</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>Out of the 11 directors of the Board, 2 are independent: Mr. Edward Tan and George C. Cham. This constitutes 18.18% or 2/11 of the Board.</p>
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**Recommendation 5.2**

<p>1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part II (A) Board of Directors: Page 4-5</b></p> <p><a href="http://apolloglobalcapital.com/wp-">http://apolloglobalcapital.com/wp-</a></p>	
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		content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf	
<b>Supplement to Recommendation 5.2</b>			
1. Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part III Stockholders' Rights and Protection of Minority Stockholders: Page 17</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
<b>Recommendation 5.3</b>			
1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors: Page 4-5</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>  Mr. Tan and Mr. Cham served as Independent Directors of the company since March 2021, and both will have served the maximum term of 9 years on 2030.	
2. The company bars an independent director from serving	Compliant	<u>Revised Manual of Corporate Governance</u>	

<p>in such capacity after the term limit of nine years.</p>		<p><b>Part II (A) Board of Directors: Page 4-5</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>3. In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part II (A) Board of Directors: Page 4-5</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p><b>Recommendation 5.4</b></p>			
<p>1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.</p>	<p>Compliant</p>	<p>The Chairman of the Board is Mr. Salvador Santos-Ocampo. Meanwhile, the President of the Company is Mr. Vittorio P. Lim.</p>	
<p>2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part II (D) Chief Executive Officer: Page 14</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p><b>Recommendation 5.5</b></p>			

1. If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.	Non-Compliant		The Chairman is not an independent director.  The Company has no designated Lead Independent Director.
<b>Recommendation 5.6</b>			
1. Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.	Compliant	There were no transactions of this nature in 2020.	
<b>Recommendation 5.7</b>			
1. The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.	Non-Compliant		There were no separate meetings held by Non-Executive Directors with the External Auditor and Heads of the Internal Audit, Compliance and Risk functions without any Executive present in 2020.
2. The meetings are chaired by the lead independent director.	Non-Compliant		
<b>Optional: Principle 5</b>			
1. None of the directors is a former CEO of the company in the past 2 years.			

**Principle 6:** The best measure of the Board’s effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.

**Recommendation 6.1**

1. Board conducts an annual self-assessment of its performance as a whole.	Non-Compliant		The Company is in the process of formulating a policy on the self-assessment of the performance of the Board.
2. The Chairman conducts a self-assessment of his performance.	Non-Compliant		The Company is in the process of formulating a policy on the self-assessment of the performance of the Chairman of the Board.
3. The individual members conduct a self-assessment of their performance.	Non-Compliant		The Company is in the process of formulating a policy on the self-assessment of the performance of the members of the Board.
4. Each committee conducts a self-assessment of its performance.	Non-Compliant		The Company is in the process of formulating a policy on the self-assessment of the performance of the Board Committees.
5. Every three years, the assessments are supported by an external facilitator.	Non-Compliant		The Company is considering the appointment of an external facilitator to support self-assessments.

**Recommendation 6.2**

1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (A) Board of Directors:</b>  <b>Page 2-4</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apol">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apol</a></p>	
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2. The system allows for a feedback mechanism from the shareholders.	Non-Compliant	lo-Amended-Manual-on-Corp.-Governance.pdf	The Company is in the process of establishing a performance evaluation system that allows for a feedback mechanism from the shareholders.
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**Principle 7:** Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.

**Recommendation 7.1**

<p>1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.</p>	<p>Compliant</p>	<p><u>Code of Business Conduct &amp; Ethics</u>   <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a></p>	
<p>2. The Code is properly disseminated to the Board, senior management and employees.</p>	<p>Compliant</p>	<p><u>Code of Business Conduct &amp; Ethics</u>   <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a></p>	
<p>3. The Code is disclosed and made available to the public through the company website.</p>	<p>Compliant</p>	<p><u>Code of Business Conduct &amp; Ethics</u>   <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a></p>	

**Supplement to Recommendation 7.1**

<p>1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.</p>	<p>Compliant</p>	<p><u>Code of Business Conduct &amp; Ethics</u>   <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a></p>	
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**Recommendation 7.2**

<p>1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.</p>	<p>Compliant</p>	<p>Given the small size of the Company's personnel, the Board directly monitors their compliance with the Code of Business Conduct and Ethics and internal policies</p>	
<p>2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.</p>	<p>Compliant</p>	<p>The Directors, Senior Management and all employees of the Company are required to comply with the Company Policies on Business Conduct and Ethics.</p> <p>There have been no findings of non-compliance with Company Policies on Business Conduct and Ethics.</p>	

## Disclosure and Transparency

**Principle 8:** The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

### Recommendation 8.1

<p>1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Company is guided by its Revised Manual of Corporate Governance and disclosure rules of the Securities and Exchange Commission and the Philippine Stock Exchange.</p> <p>In addition to current reports and disclosures, the following are periodic reports made available to shareholders:</p> <ol style="list-style-type: none"> <li>1. Information Statement</li> <li>2. Press Release</li> <li>3. Annual Report</li> <li>4. Quarterly Report</li> <li>5. Public Ownership Report</li> <li>6. List of Top 100 Stockholders</li> <li>7. Statement of Changes in Beneficial Ownership of Securities</li> <li>8. Material Information/Transactions</li> </ol>	
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		9. Notice of Annual Shareholder's Meeting	
<b>Supplement to Recommendations 8.1</b>			
1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.	Non-Compliant		<p>The Audited Financial Statements were first disclosed on 24 May 2021, together with its Annual Report.</p> <p>The latest interim report of the Company for the quarter ended 31 March 2021, was filed with the Philippine Stock Exchange on 2 June 2021.</p>
2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Non-Compliant		<p><u>2020 Annual Report</u>  <b>Item V: Market for Issuer's Common Equity and Related Stockholder Matters: Page 9-11</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p> <p>The Company is in the process of assessing the principal risks to minority shareholders associated with the identity of the company's controlling shareholders and any imbalances between the controlling shareholders' voting power and overall equity position in the company.</p>
<b>Recommendation 8.2</b>			

<p>1. Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three business days.</p>	<p>Non-Compliant</p>		<p>The Company requires its directors to disclose/report to the company any dealings in the company's shares within 5 business days in accordance with the rules of the PSE.</p> <p>Actual dealings of directors involving the corporation's shares including their nature, number/percentage and date of transaction are reported with the Philippine Stock Exchange and the Securities and Exchange Commission through SEC Form 23-A and B (Statement of Beneficial Ownership).</p>
<p>2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.</p>	<p>Non-Compliant</p>		<p>The Company requires its officers to disclose/report to the company any dealings in the company's shares within 5 business days in accordance with the rules of the PSE.</p>
<p><b>Supplement to Recommendation 8.2</b></p>			
<p>1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).</p>	<p>Compliant</p>	<p><u>Company Website:</u></p> <p><a href="http://apolloglobalcapital.com/">http://apolloglobalcapital.com/</a>  <a href="http://apolloglobalcapital.com/investor-relations/">http://apolloglobalcapital.com/investor-relations/</a></p> <p>Trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling</p>	

		shareholders are reported and filed with the Philippine Stock Exchange and the Securities and Exchange Commission through SEC Form 23-A and B (Statement of Beneficial Ownership), the Company's Public Ownership Reports and List of Top 100 Stockholders.	
<b>Recommendation 8.3</b>			
1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	Compliant	<u>2020 Annual Report</u> <b>Item IX: Directors and Executive Officers of the Issuer:</b> <b>Page 16-18</b>  <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a>	
2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	Compliant	<u>2020 Annual Report</u> <b>Item IX: Directors and Executive Officers of the Issuer:</b> <b>Page 16-18</b>  <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a>	
<b>Recommendation 8.4</b>			
1. Company provides a clear disclosure of its policies and procedure for setting Board	Compliant	<u>Revised Manual of Corporate Governance</u>	

<p>remuneration, including the level and mix of the same.</p>		<p><b>Part II (B) Board Committees: Page 8-10</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>2. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same.</p>	<p>Compliant</p>	<p>The Compensation Committee provides oversight on directors' compensation and remuneration of senior management and key personnel. The Committee ensures that the compensation scheme and strategy is consistent with the corporate and individual performance.</p> <p><u>Revised Manual of Corporate Governance</u> <b>Part II (B) Board Committees: Page 8-10</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.</p>	<p>Compliant</p>	<p><u>2020 Annual Report</u> <b>Item X: Executive Compensation: Page 18</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-">http://www.apolloglobalcapital.com/wp-</a></p>	

		<p>content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</p> <p>"All of the Company's directors and officers have not received any form of compensation from inception up to present other than a per diem for each meeting attended and annual per diem during stockholder's meeting."</p>	
<b>Recommendation 8.5</b>			
<p>1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.</p>	<p>Non-Compliant</p>		<p>While the Revised Manual of Corporate Governance of the Company does not specifically provide policies on RPTs, the Board ensures compliance with laws and regulations governing RPTs and carefully reviews any such transactions to ensure that these are entered into on arm's length terms and to the best interest of the Company.</p>
<p>2. Company discloses material or significant RPTs reviewed and approved during the year.</p>	<p>Compliant</p>	<p><u>2020 Audited Financial Statements</u>  <b>Note 23. Related Party Transactions: Page 43</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-</a></p>	



		final-amended20210521-small-file.pdf	
<b>Supplement to Recommendation 8.5</b>			
1. Company requires directors to disclose their interests in transactions or any other conflict of interests.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors:</b> <b>Page 2-4</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>  <u>2016 Annual Corporate Governance Report</u>  <u>Code of Business Conduct &amp; Ethics</u>  <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a>	
<b>Optional : Recommendation 8.5</b>			
1. Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.			
<b>Recommendation 8.6</b>			
1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could	Compliant	The Company has not entered into any agreement for the acquisition or disposal of its assets for the relevant period.	

adversely affect the viability or the interest of its shareholders and other stakeholders.			
2. Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.	Compliant	The Company has not entered into any agreement for the acquisition or disposal of its assets for the relevant period.	
<b>Supplement to Recommendation 8.6</b>			
1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.	Compliant	The Company has not entered into such transactions for the relevant period.	
<b>Recommendation 8.7</b>			
1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	The Revised Manual of Corporate Governance of the Company can be found at:  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
2. Company's MCG is submitted to the SEC and PSE.	Compliant		
3. Company's MCG is posted on its company website.	Compliant	The Company's Revised Manual of Corporate Governance was submitted to the SEC on 31 May 2017 and to the PSE on 01 June 2017.  <u>PSE Edge: Other SEC Forms/Reports/Requirements</u>	

		<a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=1bbfe5c87c075a903318251c9257320d#sthash.8LunzRQP.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=1bbfe5c87c075a903318251c9257320d#sthash.8LunzRQP.dpbs</a>	
<b>Supplement to Recommendation 8.7</b>			
1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.	Compliant	The Company's Revised Manual of Corporate Governance was submitted to the SEC on 31 May 2017 and to the PSE on 01 June 2017.  <u>PSE Edge: Other SEC Forms/Reports/Requirements</u> <a href="http://edge.pse.com.ph/openDiscViewer.do?edge_no=1bbfe5c87c075a903318251c9257320d#sthash.8LunzRQP.dpbs">http://edge.pse.com.ph/openDiscViewer.do?edge_no=1bbfe5c87c075a903318251c9257320d#sthash.8LunzRQP.dpbs</a>	
<b>Optional: Principle 8</b>			
1. Does the company's Annual Report disclose the following information:			
a. Corporate Objectives			
b. Financial performance indicators			
c. Non-financial performance indicators			
d. Dividend Policy			
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors			

f. Attendance details of each director in all directors meetings held during the year			
g. Total remuneration of each member of the board of directors			
2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.			
3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.			
4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.			
5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).			

**Principle 9:** The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

**Recommendation 9.1**

<p>1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (B) Board Committees: Page 10-12</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (G) External Auditor: Page 16</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>           Valdes, Abad &amp; Company, CPAs was appointed as the external auditor of the Company.</p>	
<p>3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.</p>	<p>Compliant</p>	<p>The appointment of Valdes, Abad &amp; Company, CPAs as the new external auditor of the Company was properly disclosed.   <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=c7c84d09b6789ebb0de8473ceb6d6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=c7c84d09b6789ebb0de8473ceb6d6407</a>   <u>Revised Manual of Corporate Governance</u></p>	

		<b>Part II (G) External Auditor: Page 16</b> <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
<b>Supplement to Recommendation 9.1</b>			
1. Company has a policy of rotating the lead audit partner every five years.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (G) External Auditor: Page 16</b> <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
<b>Recommendation 9.2</b>			
1. Audit Committee Charter includes the Audit Committee's responsibility on: <ul style="list-style-type: none"> <li>i. assessing the integrity and independence of external auditors;</li> <li>ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and</li> <li>iii. exercising effective oversight to review and monitor the</li> </ul>	Non-Compliant		The Company is in the process of establishing its Audit Committee Charter.

effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.			
2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	Non-Compliant		The Company is in the process of establishing its Audit Committee Charter.
<b>Supplement to Recommendations 9.2</b>			
1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Compliant		
2. Audit Committee ensures that the external auditor has adequate quality control procedures.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (G) External Auditor: Page 16</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>	
<b>Recommendation 9.3</b>			

1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	The Company has not engaged the external auditor to perform non-audit services.			
2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	Compliant	<u>Revised Manual of Corporate Governance</u> <b>Part II (A) Board of Directors: Page 3</b>  <u>Revised Manual of Corporate Governance</u> <b>Part II (B) Board Committees: Page 10-12</b> <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a>			
<b>Supplement to Recommendation 9.3</b>					
1. Fees paid for non-audit services do not outweigh the fees paid for audit services.	Compliant	<p>The External Auditor does not render tax accounting compliance, advice, planning and other forms of tax services for the Company. The External Auditor also does not render other services for the Company.</p> <p>For 2020, the Company paid Php400,000.00 to its External Auditor.</p>			
<b>Additional Recommendation to Principle 9</b>					
1. Company's external auditor is duly accredited by the SEC under Group A category.	Compliant	<table border="1" data-bbox="947 1258 1430 1403"> <tr> <td data-bbox="947 1258 1188 1403"><b>1. Name of the audit engagement partner:</b></td> <td data-bbox="1188 1258 1430 1403">Valdes Abad &amp; Company, CPAs (Mr. Alfonso L. Cay-an)</td> </tr> </table>	<b>1. Name of the audit engagement partner:</b>	Valdes Abad & Company, CPAs (Mr. Alfonso L. Cay-an)	
<b>1. Name of the audit engagement partner:</b>	Valdes Abad & Company, CPAs (Mr. Alfonso L. Cay-an)				



		<p><b>2. Accreditation number:</b> SEC Accreditation No. 1701-A</p> <p><b>3. Date Accredited:</b> August 23, 2018</p> <p><b>4. Expiry date of accreditation:</b> August 22, 2021</p> <p><b>5. Name, address, contact number of the audit firm</b>  Valdes Abad &amp; Company, CPAs  CJV Building 108 Aguirre St., Legaspi Village, Makati City, Philippines  Tel: (632) 8892-5931 to 35  Fax: (632) 8819-1468</p>	
<p>2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</p>	<p>Compliant</p>	<p>The SEC subjects all accredited auditing firms to SOAR Inspection Program of companies with equity and debt instruments listed with the Philippine Stock Exchange, however, Valdes Abad &amp; Company, CPAs and its engagement team have not yet been chosen for the SOAR Inspection Program of the SEC.</p>	

**Principle 10:** The company should ensure that the material and reportable non-financial and sustainability issues are disclosed.

**Recommendation 10.1**

1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.	Non-Compliant		The Company is in the process of establishing policies on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.
2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	Non-Compliant		The Company is in the process of adopting a globally recognized standard/framework in reporting sustainability and non-financial issues.

**Principle 11:** The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

**Recommendation 11.1**

1. Company has media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.	Non-Compliant		The Company is in the process of establishing channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.
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**Supplemental to Principle 11**

1. Company has a website disclosing up-to-date information on the following:		<a href="http://apolloglobalcapital.com/company-disclosures/sec-filings/annual-report/">http://apolloglobalcapital.com/company-disclosures/sec-filings/annual-report/</a>  <u>Annual Stockholders' Meeting</u>	
a. Financial statements/reports (latest quarterly)	Compliant	<a href="http://www.apolloglobalcapital.com/company-disclosures/minutes-of-all-general-or-special-stockholders-meetings/">http://www.apolloglobalcapital.com/company-disclosures/minutes-of-all-general-or-special-stockholders-meetings/</a>	
b. Materials provided in briefings to analysts and media	Compliant	<u>Media and Analysts' Briefings</u> The Company did not hold any media and analysts' briefings for 2020.	
c. Downloadable annual report	Compliant		

d. Notice of ASM and/or SSM	Compliant	<u>Amended Articles of Incorporation</u> <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2019/08/APL-Amended-AOI-2-Aug-2019.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2019/08/APL-Amended-AOI-2-Aug-2019.pdf</a>	
e. Minutes of ASM and/or SSM	Compliant		
f. Company's Articles of Incorporation and By-Laws	Compliant	<u>Amended By Laws</u> <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf</a>	
<b>Additional Recommendation to Principle 11</b>			
1. Company complies with SEC-prescribed website template.	Compliant	The Company's website complies with the SEC-prescribed website template.  <a href="http://apolloglobalcapital.com/">http://apolloglobalcapital.com/</a>	

### Internal Control System and Risk Management Framework

**Principle 12:** To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework.

#### Recommendation 12.1

<p>1. Company has an adequate and effective internal control system in the conduct of its business.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (A) Board of Directors: Page 2-4</b>                      The Internal Audit Department implements the following quality service programs:</p> <ul style="list-style-type: none"> <li>a. Financial Audit</li> <li>b. Operational/Process Audit</li> <li>c. Compliance Audit</li> </ul> <p>The Audit Committee reviews the Company's internal control systems, as needed.</p>	
<p>2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (A) Board of Directors: Page 2-4</b>                      The Company adopts a risk philosophy of maximizing business opportunities while minimizing adverse outcomes to enhance shareholder value. This risk philosophy permeates the entire organization through:</p> <ul style="list-style-type: none"> <li>• Culture. We believe that a strong risk management and control culture starts at the top. To this end, senior management promotes awareness, ownership and proactive management of key risks.</li> <li>• Structure. We believe in an organizational structure that provides for proper segregation of duties, for</li> </ul>	

		<p>definition of risk-taking responsibility and authority, and for promotion of ownership and accountability for risk taking.</p> <ul style="list-style-type: none"> <li>Processes. We believe in putting in place robust processes and systems for effective identification, quantification, monitoring, mitigation and management of risk. Furthermore, internal control policies and procedures are reviewed and improved on an ongoing basis to ensure they remain sound and relevant.</li> </ul> <p>The Company reviews its enterprise risk framework as needed.</p>	
<b>Supplement to Recommendations 12.1</b>			
<p>1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.</p>	<p>Non-Compliant</p>		<p>The Company is in the process of adopting a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed.</p>
<b>Optional: Recommendation 12.1</b>			
<p>1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.</p>			

Recommendation 12.2			
1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Compliant	The Company's Internal Audit is in house.	
Recommendation 12.3			
1. Company has a qualified Chief Audit Executive (CAE) appointed by the Board.	Non-Compliant		<p>The Company does not have a Chief Audit Executive.</p> <p>The Board believes that the audit and risk functions can properly be fulfilled by the Risk Committee and the Audit Committee, which are Board Committees.</p>
2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Non-Compliant		<p>The Company does not have a Chief Audit Executive.</p> <p>The Board believes that the audit and risk functions can properly be fulfilled by the Risk Committee and the Audit Committee, which are Board Committees.</p>
3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior	Compliant	The internal audit activity is not outsourced.	

management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.			
<b>Recommendation 12.4</b>			
1. Company has a separate risk management function to identify, assess and monitor key risk exposures.	Compliant	The directors review the effectiveness of the risk management system of the Company. The nature of the business of the Company requires its constant review of risks, which it does regularly during the board of directors' meetings.	
<b>Supplement to Recommendation 12.4</b>			
1. Company seeks external technical support in risk management when such competence is not available internally.	Compliant	The Company will seek external support in risk management when such competence is not available internally.	
<b>Recommendation 12.5</b>			
1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	Non-Compliant		At this time, the Board believes that it does not need to appoint a chief risk officer.  The Board believes that the risk functions can properly be fulfilled by the Risk Committee.
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Non-Compliant		At this time, the Board believes that it does not need to appoint a chief risk officer.  The Board believes that the risk functions can properly be fulfilled by the Risk Committee.



**Additional Recommendation to Principle 12**

<p>1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.</p>	<p>Non-Compliant</p>		<p><u>2020 Annual Report</u></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p> <p>The Company has no CAE.</p>
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### Cultivating a Synergic Relationship with Shareholders

**Principle 13:** The company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.

#### Recommendation 13.1

<p>1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part III Stockholder's Rights and Protection of Minority Stockholders: Page 17-18</b>   <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>2. Board ensures that basic shareholder rights are disclosed on the company's website.</p>	<p>Compliant</p>	<p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	

#### Supplement to Recommendation 13.1

<p>1. Company's common share has one vote for one share.</p>	<p>Compliant</p>	<p><u>Amended By Laws of the Corporation</u>  <b>Section 8. Voting of Shares in General: Page 6</b>   <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf</a></p>	
<p>2. Board ensures that all shareholders of the same class are treated equally with respect to voting</p>	<p>Compliant</p>	<p><u>Amended By Laws of the Corporation</u>  <b>Section 8. Voting of Shares in General: Page 6</b></p>	

<p>rights, subscription rights and transfer rights.</p>		<p><b>Section 9. Cumulative Voting for Election of Directors: Page 6</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf</a></p> <p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part III Stockholder's Rights and Protection of Minority Stockholders: Page 17-18</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
<p>3. Board has an effective, secure, and efficient voting system.</p>	<p>Compliant</p>	<p><u>Amended By Laws of the Corporation</u></p> <p><b>Section 8. Voting of Shares in General: Page 6</b></p> <p><b>Section 9. Cumulative Voting for Election of Directors: Page 6</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf</a></p> <p><u>Revised Manual of Corporate Governance</u></p>	

		<p><b>Part III Stockholder's Rights and Protection of Minority Stockholders: Page 17-18</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>Voting is done by show of hands.</p>	
4. Board has an effective shareholder voting mechanism such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.	Non-Compliant		The Company does not provide for supermajority or majority of minority requirements in voting but generally complies with laws and regulations on voting rights of shareholders.
5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.	Compliant	<p><u>Amended By Laws of the Corporation</u></p> <p><b>Article II. Meeting of the Stockholders: Page 4</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf</a></p>	
6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	Compliant	<p><u>Revised Manual of Corporate Governance</u></p> <p><b>Part III Stockholder's Rights and Protection of Minority Stockholders: Page 17-18</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	

		content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf	
7. Company has a transparent and specific dividend policy.	Compliant	<p><u>Revised Manual of Corporate Governance</u>  <b>Part III Stockholder's Rights and Protection of Minority Stockholders: Page 17-18</b></p> <p><a href="http://apolloglobalcapital.com/wpcontent/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wpcontent/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Company has not declared any dividends for the past 3 years due to deficit in retained earnings.</p> <p><u>Amended By Laws of the Corporation</u>  <b>Article VII (3). Dividends: Page 22</b></p> <p><a href="http://apolloglobalcapital.com/wpcontent/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf">http://apolloglobalcapital.com/wpcontent/uploads/2018/04/Amended-By-Laws-Apollo-Global-Capital-Inc_Yehey.pdf</a></p>	
<b>Optional: Recommendation 13.1</b>			
1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.			
<b>Recommendation 13.2</b>			
1. Board encourages active shareholder participation by	Non - Compliant		<u>Notice of Annual Stockholder's Meeting</u>

<p>sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.</p>			<p>For the last Stockholders' Meeting of the Company, notice was sent to the Stockholders at least 21 days prior to the meeting, in compliance with the required period under the law and under PSE rules.</p> <p><a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=aacc71fdf28cb41c0de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=aacc71fdf28cb41c0de8473cebbd6407</a></p> <p><u>2020 Definitive Information Statement</u></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf</a></p>
<b>Supplemental to Recommendation 13.2</b>			
<p>1. Company's Notice of Annual Stockholders' Meeting contains the following information:</p>			
<p>a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)</p>	<p>Compliant</p>	<p><u>2020 Definitive Information Statement</u>  <b>Item 5: Directors and Executive Directors: Page 8-12</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf</a></p>	
<p>b. Auditors seeking appointment/re-appointment</p>	<p>Compliant</p>	<p><u>2020 Definitive Information Statement</u>  <b>Item 7: Independent Public Accountants: Page 13-14</b></p>	

		<a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf</a>	
c. Proxy documents	Compliant	<a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">2020 Definitive Information Statement</a> <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf</a>	
<b>Optional: Recommendation 13.2</b>			
1. Company provides rationale for the agenda items for the annual stockholders meeting	Compliant	<a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">2020 Definitive Information Statement</a> <a href="http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2020/10/2020-APL-DIS-and-Annex-A.pdf</a>	
<b>Recommendation 13.3</b>			
1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	Compliant	For the last Stockholders' Meeting of the Company:  <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=273d89c2fd5f66c60de8473cebbd6407">PSE Edge: Results of Annual or Special Stockholders' Meeting</a>  <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=273d89c2fd5f66c60de8473cebbd6407">https://edge.pse.com.ph/openDiscViewer.do?edge_no=273d89c2fd5f66c60de8473cebbd6407</a>	
2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.	Non Compliant		<a href="http://www.apolloglobalcapital.com/company-disclosures/minutes-of-all-general-or-special-stockholders-meetings/">http://www.apolloglobalcapital.com/company-disclosures/minutes-of-all-general-or-special-stockholders-meetings/</a>

			While the Company was not able to make available the Minutes within 5 business days from the meeting, the Minutes were subsequently uploaded.
<b>Supplement to Recommendation 13.3</b>			
1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	Representatives from Valdes Abad & Company, CPAs were present during the 2020 ASM.	
<b>Recommendation 13.4</b>			
1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Non-Compliant		<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (A) Board of Directors: Page 2-4</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p> <p>The Company is in the process of establishing an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.</p>
2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Non-Compliant		<p><u>Revised Manual of Corporate Governance</u>  <b>Part II (A) Board of Directors: Page 2-4</b>  <a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>



			The Company is in the process of establishing an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.
<b>Recommendation 13.5</b>			
1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	Non-Compliant		The Company is in the process of appointing an Investor Relations Officer.
2. IRO is present at every shareholder's meeting.	Non-Compliant		The Company is in the process of appointing an Investor Relations Officer.
<b>Supplemental Recommendations to Principle 13</b>			
1. Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	Compliant	The Company has no anti-takeover measures or similar devices currently being implemented or is in place.	
2. Company has at least thirty percent (30%) public float to increase liquidity in the market.	Non-Compliant		As of 31 December 2020, the Company's public float is 11.75%.  <a href="https://edge.pse.com.ph/openDiscViewer.do?edge_no=4f1e84932fbc81085d542af6f1e997b9">https://edge.pse.com.ph/openDiscViewer.do?edge_no=4f1e84932fbc81085d542af6f1e997b9</a>  The Company complies with the minimum float requirement of the PSE.
<b>Optional: Principle 13</b>			
1. Company has policies and practices to encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting			

2. Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.			

### Duties to Stakeholders

**Principle 14:** The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.

#### Recommendation 14.1

<p>1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.</p>	<p>Compliant</p>	<p><u>2020 Annual Report</u>  <b>Item V: Market for Issuer's Common Equity and Related Stockholder Matters: Page 9-11</b></p> <p><a href="http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf">http://www.apolloglobalcapital.com/wp-content/uploads/2021/05/APL-17A-ACFS-and-SS-20201231-final-amended20210521-small-file.pdf</a></p>	
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#### Recommendation 14.2

<p>1. Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</p>	<p>Compliant</p>	<p><u>Revised Manual of Corporate Governance</u>  <b>Part III Stockholders' Rights and Protection of Minority Stockholders (B) Board Committees: Page 17-19</b></p> <p><a href="http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf">http://apolloglobalcapital.com/wp-content/uploads/2018/05/Apollo-Amended-Manual-on-Corp.-Governance.pdf</a></p>	
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#### Recommendation 14.3

<p>1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain</p>	<p>Non-Compliant</p>		<p>The Company is in the process of establishing a transparent framework and process that allow stakeholders to communicate with</p>
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redress for the violation of their rights.			the company and to obtain redress for the violation of their rights.
<b>Supplement to Recommendation 14.3</b>			
1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.	Non-Compliant		The Company is in the process of establishing an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.
<b>Additional Recommendations to Principle 14</b>			
1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.	Compliant	The Company has not sought any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue.	
2. Company respects intellectual property rights.	Compliant		
<b>Optional: Principle 14</b>			
1. Company discloses its policies and practices that address customers' welfare			
2. Company discloses its policies and practices that address supplier/contractor selection procedures			

**Principle 15:** A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

**Recommendation 15.1**

<p>1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.</p>	<p>Compliant</p>	<p>The Company believes that the employees are the most important resource in the organization. The Company believes that to keep the employees happy and motivated, the following need to be provided: healthy working environment, sufficient work facilities, health benefits, health related seminars, among others.</p> <p>The Company believes in work life balance. The Company encourages and supports the following:</p> <ol style="list-style-type: none"> <li>1. Flexible work hours</li> <li>2. Fitness programs after office</li> <li>3. Subsidized vaccinations, etc.</li> </ol>	
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**Supplement to Recommendation 15.1**

<p>1. Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.</p>	<p>Non-Compliant</p>		<p>Given the small number of the Company's personnel, the Company has determined that it does not need to establish a formal reward policies and practices on training and development of its employees at this time.</p>
<p>2. Company has policies and practices on health, safety and welfare of its employees.</p>	<p>Non-Compliant</p>		<p>Given the small number of the Company's personnel, the Company has determined that it does not need to establish formal</p>

			<p>policies and practices on health, safety and welfare of its employees at this time.</p> <p>However, the Company encourages and supports the following:</p> <ol style="list-style-type: none"> <li>1. Flexible work hours</li> <li>2. Fitness programs after office</li> <li>3. Subsidized vaccinations, etc.</li> </ol>
3. Company has policies and practices on training and development of its employees.	Non-Compliant		Given the small number of the Company's personnel, the Company has determined that it does not need to establish formal reward policies and practices on training and development of its employees at this time.
<b>Recommendation 15.2</b>			
1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.	Compliant	<u>Code of Business Conduct and Ethics</u> <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a>	
2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	Non-Compliant		<u>Code of Business Conduct and Ethics</u> <a href="http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://www.apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a>
<b>Supplement to Recommendation 15.2</b>			
1. Company has clear and stringent policies and procedures on curbing and penalizing employee	Compliant	<u>Code of Business Conduct and Ethics</u>	

involvement in offering, paying and receiving bribes.		<a href="http://apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/">http://apolloglobalcapital.com/corporate-governance/code-of-business-conduct-ethics/</a>  There are no findings of violation of Company policies for 2020.	
<b>Recommendation 15.3</b>			
1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation	Non-Compliant		The Company is in the process of establishing a whistleblowing framework.
2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	Non-Compliant		The Company is in the process of establishing a whistleblowing framework.
3. Board supervises and ensures the enforcement of the whistleblowing framework.	Non-Compliant		The Company is in the process of establishing a whistleblowing framework.

**Principle 16:** The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.

**Recommendation 16.1**

<p>1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.</p>	<p>Non-Compliant</p>		<p>The Company is in the process of establishing community involvement and environment-related programs.</p>
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**Optional: Principle 16**

<p>1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development</p>			
<p>2. Company exerts effort to interact positively with the communities in which it operates</p>			




IN WITNESS WHEREOF, I have hereunto set my hand on JUN 30 2021 in Makati City.

  
\_\_\_\_\_  
**SALVADOR SANTOS-OCAMPO**  
Chairman of the Board

SUBSCRIBED AND SWORN to before me this JUN 30 2021, in Makati City,  
affiant exhibiting to his Passport No. P19987404 issued on 23 February 2017 by the DFA-NCR  
East.

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PTR No. 8535724/Makati City/01-05-2021  
IBP No. 137916/Makati City/01-05-2021  
MCLE Exempted-Admitted to the bar in 2019

IN WITNESS WHEREOF, I have hereunto set my hand on JUN 30 2021 in Makati City.


  
\_\_\_\_\_  
**VITTORIO PAULO P. LIM**  
President

SUBSCRIBED AND SWORN to before me this JUN 30 2021, in Makati City,  
affiant exhibiting to his DL No. HD2-D2-001052 expiring on 08 January 2022 by the  
Department of Transportation - LTO.

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MCLE Exempted-Admitted to the bar in 2019

IN WITNESS WHEREOF, I have hereunto affixed my signature this  
JUN 30 2021 at Makati City.

  
**Edward William Tan**  
Independent Director


SUBSCRIBED AND SWORN to before me this JUN 30 2021 at  
Makati City, affiant exhibiting to me his  
Passport No. P2957616A issued on 10 May 2017 in DFA-NCR Northeast

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MCLE Exempted-Admitted to the bar in 2019


Makati City

IN WITNESS WHEREOF, I have hereunto set my hand on JUN 30 2021 in

  
**GEORGE O. CHUA CHAM**  
Independent Director

SUBSCRIBED AND SWORN to before me this JUN 30 2021, in Makati City,  
affiant exhibiting to his DLNo. ADJ-75-001886, expiring on 13 OCTOBER 2023 by the  
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MCLE Exempted-Admitted to the bar in 2019

IN WITNESS WHEREOF, I have hereunto set my hand on JUN 30 2021 in Makati City.

  
\_\_\_\_\_  
**LUCKY T. UY**  
Compliance Officer

SUBSCRIBED AND SWORN to before me this JUN 30 2021, in Makati City,  
affiant exhibiting to his Passport No. P1180468, issued on 4 January 2020 by the DFA-NCR West.

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MCLE Exempted-Admitted to the bar in 2019

IN WITNESS WHEREOF, I have hereunto set my hand on JUN 30 2021 in Makati City.

  
\_\_\_\_\_  
**KRISTINA JOYCE CARO-GANGAN**  
Corporate Secretary

SUBSCRIBED AND SWORN to before me this JUN 30 2021, in Makati City, affiant exhibiting to me her Passport No. P5562137A issued on 09 January 2018 by DFA Manila.

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